1 2 3 4 5 6 7 8	MATERN LAW GROUP, PC Matthew J. Matern (SBN 159798) Mikael H. Stahle (SBN 182599) 1230 Rosecrans Avenue, Suite 200 Manhattan Beach, CA 90266 Telephone: (310) 531-1900 Facsimile: (310) 531-1901 mmatern@maternlawgroup.com mstahle@maternlawgroup.com Attorneys for Plaintiff MAYA PITAR and the Settlement Class	RO
9	IINITED STATI	ES DISTRICT COURT
10		
11	NORTHERN DIST	TRICT OF CALIFORNIA
12	MAYA PITARRO, individually and	Case No. 3:19-cv-00849-SK
13	on behalf of others similarly situated,	Hon. Sallie Kim
14	Plaintiff,	CLASS ACTION
15	VS.	DECLARATION OF MATTHEW J.
16	DSV AIR & SEA, INC., a Delaware corporation; UTI UNITED STATES,	MATERN IN SUPPORT OF MOTION FOR ATTORNEY'S FEES, COSTS
17	INC., a New York corporation; and DOES 1 through 50, inclusive,	AND INCENTIVE AWARD
18	Defendants.	Date: December 7, 2020 Time: 9:30 a.m.
19		Courtroom: C
20		
21		
2223		
24		
25		
26		
27		
28		
.		

3

45

6

7

8

9 10

11

1213

14

15

16

17

18

19

20

- 21
- 22
- 23
- 24

25

26

27

28

DECLARATION OF MATTHEW J. MATERN

I, MATTHEW J. MATERN, hereby declare as follows:

- 1. I am an attorney duly licensed to practice law in the State of California. I am the principal of Matern Law Group, PC ("Class Counsel" or "MLG"), counsel of record for Plaintiff Maya Pitarro ("Plaintiff") in this action entitled *Pitarro et al. v. DVS Air & Sea, Inc. et al.*, USDC Case No. 3:19-cv-00849-SK ("the Action").
- 2. All of the facts stated in this declaration are based on my personal firsthand knowledge, unless another source of information or belief clearly appears from the context, and as to all such matters I believe them to be true. If called as a witness, I could and would readily and competently testify to all matters stated in this declaration.
- 3. This declaration is submitted in support of Plaintiff's Motion for Attorney's Fees, Costs, and Incentive Award.

The Parties

4. Plaintiff is a former hourly, non-exempt employee of Defendant who worked as an Import Agent at Defendant's facility in South San Francisco, California from in or about July of 2016 to December 13, 2017. Plaintiff earned \$28.00 per hour and other Class Members and Aggrieved Employees earned an average of \$24.34 per hour. Defendant is a global supplier of transport and logistics services with a presence in over 90 countries. Defendant UTI United States, Inc. has represented in discovery that it no longer exists as an entity. Based on Defendant's counsel's representation, there are 276 Settlement Class Members. (Plaintiff and Defendant will be collectively referred to as "the Parties".)

Investigation and Discovery

Plaintiff retained MLG in August of 2018. Upon being retained,
 MLG investigated and researched Plaintiff's claims and Defendants' anticipated

defenses. Plaintiff furnished relevant information and documents to MLG which MLG reviewed and analyzed.

- 6. Defendant produced a large volume of documents to Plaintiff, including wage and hour policies, meal period and rest break policies, payroll information and wage statements for the Class Members, and other documents related to the Class Members' employment with Defendant.
- 7. Plaintiff propounded written discovery (27 special interrogatories and 23 categories of documents) on both Defendants. Defendants responded to the discovery which Plaintiff reviewed and analyzed.

Settlement Negotiations and Preliminary Approval

- 8. Prior to the mediation, Plaintiff retained an expert statistician who reviewed and analyzed Defendant's time and payroll records and prepared an analysis of this information, which was instrumental in creating a damages model for the mediation.
- 9. On December 2, 2019, the Parties held an all-day mediation with mediator Marc Feder which extended late into the evening, well after business hours, at the conclusion of which the Parties agreed to resolve the matter. The basic terms of the Parties' agreement were outlined in a Memorandum of Understanding ("MOU") subject to a full-form agreement. The MOU was fully executed as of on December 4, 2019. A true and correct copy of the Joint Stipulation for Class Action Settlement ("Stipulation") and a proposed Notice of Class Action Settlement ("Class Notice") were submitted with the Motion for Preliminary Approval, filed on May 18, 2020. (Dkt. 29.)
- 10. The mediation was conducted at arm's length, and although the negotiations were conducted in a professional manner, they were adversarial. The Parties went into mediation willing to explore the potential for a settlement of the dispute, but each side was also prepared to litigate its position through trial and appeal if a settlement had not been reached. The Settlement is the result of an

informed and detailed analysis of Defendant's potential liability of total exposure in relation to the costs and risks associated with continued litigation. Based on MLG's pre-litigation investigation, discovery, and expert analysis, MLG was able to act intelligently and effectively in negotiating the proposed Settlement.

On June 22, 2020, this Court granted preliminary approval of the Settlement. (Dkt. 34.)

Adequacy of Representation and Qualifications of Class Counsel

- 12. MLG is a 23-attorney law firm that concentrates its practice on employment litigation, almost exclusively representing employees in both individual and class actions in both state and federal courts throughout California.
- MLG is qualified to handle this litigation because the firm is experienced in litigating Labor Code violations in both individual, representative and class action cases. MLG has handled, and is currently handling, numerous wage and hour class action lawsuits.
- 14. I received a B.A. with honors in 1986 from Tulane University. I received my J.D. from Southwestern University School of Law in 1991. I became an active member of the State Bar of California in September 1992, and have been an active member in good standing continuously since then. I have been practicing as a litigation attorney in Los Angeles since 1992, and have been concentrating on employment litigation since approximately 1997. Among other professional affiliations, I am a lifetime member of the Consumer Attorneys Association of Los Angeles and an active member of the California Employment Lawyers Association.
- 15. In 1992, I founded the general partnership which later became knowns as Rastegar & Matern, Attorneys at Law, A Professional Corporation. In 2012, I founded the Law Offices of Matthew J. Matern, which changed its name to Matern Law Group in January 2014, and then to Matern Law Group, PC in May 2016. Since 1992, I have been heavily, successfully, and continuously involved in active

-3-

26

27

MATERN LAW

GROUP, PC 230 ROSECRANS

AVENUE, STE 200 MANHATTAN

3

7 8

6

10

11

12

9

13 14

16 17

15

18

20

21

19

22

23 24

25

26 27

28

litigation and trial work, including extensive work in employment litigation and wage and hour class actions.

- Over the course of my career, I have been involved in over 100 class action settlements, with many of them settling in the seven figure range, including settlements in the amount of \$26.0 million, \$8.5 million, \$7.0 million, \$6.0 million, \$6.0 million, and \$5.0 million. I have represented clients in numerous wage and hour class action lawsuits that settled with per-class-member recoveries in a range similar to the anticipated per-class-member recovery in the instant case. I have been appointed class counsel in over twenty certified wage and hour class action cases which involved contested certification proceedings.
- MLG has a strong record of vigorous and effective advocacy for its 17. clients and has extensive experience in handling complex wage and hour class action litigation. Although MLG was prepared to litigate this case through trial and appeal, if necessary, the firm supports the Settlement as being in the best interests of the Class.
- 18. I have been counsel in a number of cases which resulted in published appellate victories including two of the leading "me-too" witness cases in California, Pantoja v. Anton, 198 Cal. App. 4th 87 (2011) and Meeks v. Autozone, Inc., 24 Cal.App.5th 855 (2018); ABM Industries Overtime Cases, 19 Cal.App.5th 277 (2017), as modified (Jan. 10, 2018); *Julian v. Glenair*, 17 Cal.App.5th 853 (2017); Ventura v. ABM Industries, Inc., 212 Cal.App.4th 258 (2012); Franco v. Arakelian Enterprises, Inc., 211 Cal.App.4th 314 (2012); Fuentes v. AutoZone, Inc., 200 Cal.App.4th 1221 (2011); Gutierrez v. California Commerce Club, 187 Cal. App. 4th 969 (2010); Franco v. Athens Disposal Company, Inc., 171 Cal. App. 4th 1277 (2009); and other non-published appellate victories, including Christman v. Apple Am. Grp. II, LLC, No. B271937, 2017 WL 4402124 (Cal. Ct. App. Oct. 4, 2017); Pauley v. CF Entm't, No. 14-55131, 2016 WL 1169425 (9th Cir. Mar. 25, 2016) (two related appeals), Pauley v. CF Entm't, No. 17-56057,

-4-

- 2019 WL 2089930 (9th Cir. May 13, 2019) (three related appeals), *Navarro v. 4 Earth Farms, Inc.* No. B284853, 2019 WL 493781 (Cal. Ct. App. Feb. 8, 2019) and *Soto v. Superior Court of San Bernardino Cty.*, No. E071920, 2019 WL 4254631 (Cal. Ct. App. Sept. 9, 2019) (writ issued). My work has led me to be recognized as a Southern California Super Lawyer every year since 2009.
- 19. Of the twenty-three attorneys at my firm, I am the attorney with the most active trial and pretrial calendar. I have personally tried approximately twenty-five cases, including approximately twenty jury trials. I have represented clients in numerous wage and hour class action lawsuits that settled with per-Class-Member recoveries in a range similar to the anticipated per-Class-Member recovery in this case. My work has led me to be recognized as a Southern California Super Lawyer every year since 2009.
- 20. Highly effective and well-reputed MLG attorneys actively participated in this litigation. Those attorneys include, but are not limited to, the following:
- a. Mikael H. Stahle is a senior associate at MLG. He graduated from the University of California, Santa Barbara in 1992 and received his J.D. from Loyola Law School in 1995, where he was a member of the Loyola of Los Angeles Law Review. He has been an active member of the California State Bar in good standing since 1996. Mr. Stahle has been practicing civil litigation in both state and federal court for over 20 years, with the past 16 years primarily devoted to class action litigation, and has been the attorney with primary responsibility for the day-to-day litigation and prosecution on behalf of the plaintiffs in 50+ class actions. He has prosecuted numerous appeals, including appellate victories leading to published opinions in *Olvera v. El Pollo Loco, Inc.* (2009) 173 Cal.App.4th 447 (successful defense against appeal of denial of motion to compel arbitration in wage and hour class action) and *Safeway v. Superior Court (Esparza)* (2015) 238 Cal.App.4th 1138 (successful defense against writ petition following certification of class of 220,000 retail workers). Mr. Stahle is recognized as a Southern California Super

Lawyer in the area of Class Action & Mass Torts.

- b. Debra J. Tauger is a senior associate at MLG, where she heads the firm's law and motion department. Ms. Tauger graduated from the University of California, Los Angeles in 1981 and received her J.D. from Suffolk University Law School in 1987 where she received the American Jurisprudence Award in her Employment Law class and was on the Dean's List. She has been an active member of the California State Bar in good standing since December 1989. She is also admitted to the Massachusetts Bar. Ms. Tauger works on both individual litigation and wage and hour class actions.
- c. Launa Adolph is a senior associate at MLG. Ms. Adolph graduated from the University of California, Los Angeles in 2000 and received her J.D. from Loyola Law School in 2003. She has been an active member of the California State Bar in good standing since December 2003. She is also admitted to practice in Illinois. Ms. Adolph has over 16 years of experience handling wage-and-hour and consumer class actions and has been appointed class counsel in scores of cases in state and federal courts in both California and New York. Recently, she has was part of the trial team in a certified wage and hour class action trial alleging claims for failure to pay overtime wages. Ms. Adolph's work has led her to be recognized as a Southern California Super Lawyer in 2014, 2015, 2016, 2017, and 2018 and as a Southern California Rising Star in 2013.

Attorney's Fees and Costs

- 21. The Settlement provides for attorney's fees to Class Counsel in an amount up to one-third of the Settlement Amount, i.e., \$366,666.67.
- 22. Based on my experience, I believe this fee provision is reasonable. It is equivalent to MLG's current lodestar of \$208,170, times a 1.76 multiplier. MLG's current lodestar is based on 236.5 hours of attorney work incurred to date.
- 23. The fee percentage requested is less than that charged by MLG for other employment cases. Over the nearly two years that MLG has been representing

Plaintiff, MLG has invested significant time and effort into the Action with payment 1 2 deferred to the end of the case, and then, of course, contingent on the outcome. 3 MLG's efforts have resulted in substantial benefits to Class Members in the form of 4 a significant settlement fund established to compensate Class Members for 5 Defendant's alleged unlawful wage and hour practices. Given the amount of recovery for individual Class Members, it would not be economically feasible for 6 7 most Class Members to litigate their claims separately. Without MLG's efforts, the claims as alleged in the First Amended Complaint ("FAC") would almost certainly 8 have gone without remedy. 9

- 24. The efforts expended by MLG thus far include, but are not limited to, investigating and researching Plaintiff's claims and Defendant's anticipated defenses; reviewing documents provided by Plaintiff; preparing the complaints; reviewing thousands of pages of time and payroll records, policy documents and other employment records produced by Defendant; retaining an expert consultant to analyze time and payroll data and prepare a damages analysis for the mediation; preparing written discovery on both Defendants; reviewing and analyzing Defendant's discovery responses; drafting the mediation brief; preparing for and attending the mediation; meeting and conferring numerous times with Defendant's counsel regarding, discovery, settlement, the Settlement documents; attending court hearings; negotiating, drafting and revising the MOU, the Stipulation, Class Notice, Information Sheet and the Proposed Order, and drafting the Motion for Preliminary Approval and the instant Motion for Attorney's Fees, Costs, and Incentive Award.
- 25. My firm has to date spent at least 236.5 hours litigating this case. The following table summarizes our time:

25 ///

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

26 ///

27 | ///

Attorney: Matthew J. Matern

ACTIVITY DESCRIPTION	Hours	
Attorney-Client Communications / Research / Document Review / Correspondence / Meet and Confer / Internal Communications / Investigation	4.30	
Mediation / Settlement Negotiations and Drafting of Settlement Documents / Communications with Claims Administrator and Class Members / Drafting Declarations	19.20	
Total Number of Hours	23.50	
Total Billable Hours at \$950/hour	\$22,325.00	

Attorney: Mikael H. Stahle

ACTIVITY DESCRIPTION	Hours
Law & Motion / Pleadings	22.70
Written Discovery / Preparation for Depositions / Depositions	3.00
Attorney-Client Communications / Research / Document Review / Correspondence / Meet and Confer / Internal Communications / Investigation	14.30
Court Appearances / Preparation for Court Appearances / Transportation	16.90
Mediation / Settlement Negotiations and Drafting of Settlement Documents / Communications with Claims Administrator and Class Members / Drafting Declarations	81.20
Total Number of Hours	138.10
Total Billable Hours at \$875/hour	\$120,837.50

Attorney: Debra J. Tauger

ACTIVITY DESCRIPTION	Hours
Law & Motion / Pleadings	53.70
Total Number of Hours	53.70
Total Billable Hours at \$875/hour	\$46,987.50

27 ///

28 ///

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

27

28

Attorney: Launa Adolph

ACTIVITY DESCRIPTION	Hours
Law & Motion / Pleadings	1.60
Mediation / Settlement Negotiations and Drafting of Settlement Documents / Communications with Claims Administrator and Class Members / Drafting Declarations	19.60
Total Number of Hours	21.20
Total Billable Hours at \$850/hour	\$18,020.00

Total Number of Hours: 236.50 Total Lodestar: \$208,170.00

26. The Lodestar does not include time spent by MLG's staff or any estimate of the time MLG will invest to complete this case following approval. Based on my experience in the settlement administration process, I estimate that MLG will spend another 10 hours on this case, including preparing for and attending the Final Approval Hearing. Based on my experience, we will have Class Members calling our office to inquire about the status of the case and to ask for further information on a nearly daily basis.

MLG's Hourly Rates Are Reasonable

- 27. MLG requests the foregoing billable rates be applied in this case, as the rates are commensurate with MLG's experience in litigating complex class action cases. Indeed, MLG's rates have been approved by various courts, including the following, based on my and my associates' 2019 hourly rates:
- a. In *Ramos-Rios v. Encore Hospitality Services, LLC*, LASC Case No. BC685624, this Court awarded MLG attorneys' fees based on its lodestar,
- which was based on the following MLG attorneys' 2019 hourly rates: Matthew J.
- 25 Matern: \$925; Matthew W. Gordon: \$675; Vanessa M. Rodriguez: \$475; Braunson
- 26 C. Virjee: \$525; Karen Wallace: \$650; and Mikael H. Stahle: \$825.
 - b. In Garcia v. Clougherty Packing, LLC, LASC Case No.
 - BC620644, the Honorable Elihu M. Berle awarded MLG attorneys' fees based on

1	MLG'S lodestar which was based on the following 2019 hourly rates: Matthew J.
2	Matern: \$925; Matthew W. Gordon: \$675; Vanessa M. Rodriguez: \$475; Braunson
3	C. Virjee: \$525; Karen Wallace: \$650; and Debra J. Tauger: \$825.
4	c. In Espinoza v. Team Blaze, LASC Case No. BC664645, the
5	Honorable Carolyn B. Kuhl awarded MLG attorneys' fees based on MLG'S
6	lodestar which was based on the following 2019 hourly rates: Matthew J. Matern:
7	\$925; Matthew W. Gordon: \$675; Vanessa M. Rodriguez: \$475; Braunson C
8	.Virjee: \$525; and Karen Wallace: \$650.
9	d. In Cervantes v. IHG Management (Maryland) LLC, USDC,
0 1	Central District of California, Case No. 2:18-cv-10005-RGK-MAA, the Honorable
11	R. Gary Klausner approved Plaintiff's requested attorneys' fees based on MLG's
12	lodestar which was based on the following 2019 hourly rates: Matthew J. Matern:
13	\$925; Launa Adolph: \$800, and Kayvon Sabourian: \$650.
14	e. In Contreras v. Interstate Hotels & Resorts, Inc., LASC Case
15	No. BC644458, the Honorable Kenneth R. Freeman approved Plaintiff's requested
16	attorneys' fees based on MLG's lodestar which was based on the following 2019
17	hourly rates: Matthew J. Matern: \$925; Launa Adolph: \$800; and Kayvon
18	Sabourian: \$650.
19	f. In Keith v. Conill Advertising, Inc., LASC Case No. BC680439,
20	the Honorable Ann I. Jones approved Plaintiff's requested attorneys' fees which
21	were based on MLG's lodestar and my 2019 billing rate of \$925 and Launa
22	Adolph's 2019 billing rate of \$800.
23	g. In Lenard v. Buy Buy Baby, Inc., LASC Case No. BC648134,
24	the Honorable Maren E. Nelson approved Plaintiff's requested attorneys' fees based
25	on MLG's lodestar which was based on the following 2019 hourly rates: Matthew
26	J. Matern: \$925; Launa Adolph: \$800; and Kayvon Sabourian: \$650.
27	28. I am familiar with the hourly rates charged by attorneys who represent
28	plaintiffs in class actions in the Los Angeles area and believe that MLG's hourly

- 1 rates are also in line with the hourly rates approved in other class actions in the Los
- 2 | Angeles area which range from \$350 to \$1,200 per hour. See Roberti v. OSI Sys.,
- 3 | *Inc.*, No. CV-13-09174-MWF-MRW, 2015 WL 8329916, at *7 (C.D. Cal. Dec. 8,
- 4 | 2015) (finding rates between \$525 to \$975 per hour reasonable); *Rodriguez v.*
- 5 County of Los Angeles, 96 F.Supp.3d 1012, 1023 (C.D. Cal. 2014) (approving rates
- 6 from \$500 six-year attorney to \$975 for attorney practicing 45 years).
 - 29. Additionally, I have personal knowledge of the hourly rates charged by other attorneys with comparable experience to mine and my associates in the Los Angeles area. Based on that information, I believe that MLG's current rates are fully consistent with the market rate for attorneys with comparable expertise, experience, and qualifications.

MLG Took this Case on a Contingency Basis

30. My office took this case on a contingent basis and has put a substantial amount of time and energy into litigating this case, all while receiving no payment. The risk to my office has been very significant, particularly if we would not be successful in pursuing this class action. In that case, we would have been left with no compensation for all the time taken in litigating this case. For instance, in Hernandez v. Chipotle Mexican Grill, Inc. (LASC Case No. BC373759), the Court of Appeal affirmed the trial court's order denying certification in an action alleging that the defendant failed to provide its restaurant workers with uninterrupted, thirtyminute off-duty meal breaks in a pair of depublished opinions: Hernandez v. Chipotle Mexican Grill, Inc. (2012) 208 Cal. App. 4th 1487 and Hernandez v. Chipotle Mexican Grill (2010) 189 Cal. App. 4th 751. Similarly, in Gonzalez v. OfficeMax N. Am. (C.D. Cal., Case No. CV-07-00452), the court issued an order denying certification of Plaintiff's meal and rest break claims, finding that the reason any particular employee missed any particular break required individualized fact finding. See Gonzalez v. OfficeMax N. Am. (C.D. Cal. Nov. 5, 2012) 2012 U.S. Dist. LEXIS 163853. In each of these cases, class counsel incurred over

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

employment disputes.

\$100,000.00 in costs, and over 5,000 hours in attorney time was expended, only to have class certification denied. Moreover, courts frequently dismiss class and representative allegations and compel arbitration in similar cases, as evidenced in several recent cases litigated by my office: Chico v. Hilton Worldwide, Inc., et al., (C.D. Cal. Case No. CV-14-5750) (compelling Plaintiff's individual claims to arbitration and dismissing Plaintiff's class allegations and representative PAGA claims) and Tapia v. Macy's, Inc. (C.D. Cal. CV-14-05163) (same).

Because most individuals cannot afford to pay for representation in 31. litigation on an hourly basis, MLG represents virtually all of its employment law clients on a contingency fee basis. Pursuant to this arrangement, we are not compensated for our time unless we prevail at trial or successfully settle our clients' cases. Because the firm is taking the risk that we will not be reimbursed for our time unless our client settles or wins his or her case, we cannot afford to represent an individual employee on a contingency basis if, at the end of our representation, all we are to receive is our regular hourly rate for services. It is essential that we recover more than our regular hourly rate when we win if we are to remain in practice so as to be able to continue representing other individuals in civil rights

MLG's Costs Are Reasonable

32. The Settlement provides for reimbursement of MLG's costs and expenses not to exceed \$13,000. MLG's total costs are \$10,173.55:

	Cost Item	Amount
1.	Airfare	\$ 765.92
2.	Document Service	\$ 201.13
3.	Expert Witness Services	\$ 1,762.50
4.	Filing Fees	\$ 210.00
5.	Initial Filing Fees	\$ 1,450.00

MATERN LAW

	1
	2
	3
	4
	5
	6
	7
	8
	9
1	0
l	1
1	2
1	3
l	4
1	5
1	6
1	7
1	8
1	9
2	0
2	1
2	2
2	3
	4
2	5
2	6

6.	Local Transportation	\$	291.87
7.	Meals	\$	119.53
8.	Mediation Fees	\$	5,000.00
9.	Mileage	\$	20.30
10.	Parking	\$	112.00
11.	Process Service	\$	240.30
	TOTAL COSTS	\$ 1	10,173.55

Class Representative's Incentive Award

- 33. The Stipulation provides for a Class Representative enhancement payment to Plaintiff of no more than \$7,500.00. This payment is intended to recognize Plaintiff's work, efforts and risks in assisting with the prosecution of the Action on behalf of the Class and in giving Defendant a broader release than other Settlement Class Members. During this litigation, Plaintiff cooperated with MLG and took actions to protect the interests of the Class. She provided valuable information regarding Defendant's wage and hour practices and policies. She kept informed of the developments in the Action, informed my office of relevant information and participated in decisions concerning the Action. The information and documentation provided by Plaintiff were instrumental in establishing the wage and hour violations alleged in the Action, and the recovery provided for in the Settlement would not have been possible to obtain without her participation.
- 34. Plaintiff faced many risks in bringing the Action as a class action. Plaintiff assumed the expense and risk in prosecuting the Action and considered the best interests of the Class rather than her own personal interests in agreeing to mediate and settle the Action. She took the risk that prospective future employers may not hire her because she brought this Action against a past employer. Without the effort and risks taken by Plaintiff, the Class Members likely would not have received any financial benefit. Because of Plaintiff's efforts, approximately 276

27

18

19

20

21

22

23

24

25

26

Class Members will now have the opportunity to participate in a \$1,100,000.00 Settlement with a net recovery of \$682,655.98 and receive, on average, \$2,473.39 for wage and hour violations they may have never known about on their own or been willing to pursue on their own. If each Class Member attempted to pursue his or her legal remedies individually, each person would have been required to expend a significant amount of their own monetary resources and time.

35. The case would not have been possible without the aid of Plaintiff, who put her own time and effort into the litigation, sacrificed the value of her own individual claims, and placed herself at risk for the sake of the other Class Members and Aggrieved Employees. Indeed, by actively pursuing this action, Plaintiff furthered California's public policy goal of enforcing the State's wage and hour laws. See Sav-On Drug Stores, Inc. v. Super. Ct. 34 Cal. 4th 319, 340 (2004) (recognizing the "clear public policy" that is specifically directed at the enforcement of California wage laws). The result of the Settlement is very good and will provide substantial monetary compensation to each Class Member who does not elect to exclude him or herself from the Settlement—estimated to average at least \$2,473.39 per Class Member—and the requested incentive award does not significantly reduce the total amount of the Settlement Fund. Thus, the requested incentive award of \$7,500 is a reasonable sum to compensate Plaintiff for her participation in this lawsuit. Finally, Plaintiff has agreed to a general release of all claims against Defendants and a waiver of Civil Code section 1542. For these reasons, I believe that a \$7,500 incentive award is fair and reasonable.

I declare under penalty of perjury under the laws of the United States of America that the foregoing is true and correct. Executed on July 22, 2020 at Manhattan Beach, California.

Matthew J. Matern